Aligned Stability During Divided Times: Building Strategies of Resilience

2020 IMPACT REPORT
FISCAL YEAR 2020

**Sources of Support**

- Program Revenue: $12,906,102
- Federal Grants: $1,423,545 (11%)
- Foundation Grants: $227,054 (9%)
- COVID: $2,316,469 (18%)
- Contributions: $1,496,462 (19%)

**Program Expenditures**

- Program Expenditures: $11,486,431
- General Administration: $1,496,467 (13%)
- Service Delivery & Implementation: $7,466,431 (66%)
- Sustainability: $1,419,167 (13%)
- Policy and Planning: $1,496,462 (13%)

**Expenses**

- Total Expenses: $12,906,102
- General Administration: 89%
- Service Delivery & Implementation: 13%
- Sustainability: 74%
- Policy and Planning: 10%
DEAR FRIENDS OF USI,

In the history of our organization’s existence, never have we faced such challenges. Both nationally and globally, we are concurrently experiencing a pandemic health crisis and widespread social unrest. In 2020, we saw protests in response to the tragic deaths of people of color at the hands of law enforcement. These increasingly visible occurrences of racism and the disproportion of COVID-related hardships have been an extra burden on the most vulnerable in our nation.

For the people and families we serve, these challenges are compounded with years of disinvestment in communities that represent rich histories on the precipice of significant change.

**Though the obstacles are great, it is the USI mission and obligation to continue with our important equity work to ensure that families are stable and thriving.**

Together, with our partners, we stand boldly to renew our commitment to individuals and families living in disinvested communities.

We reject institutional racism and antiquated systematic practices that have historically marginalized entire generations of people of color.

We’re proud to present this impact report to celebrate the partnerships and crucial collaboration that we believe is required to lift up and equalize our nation.

Your partner,

Esther Shin, President & CEO

Urban Strategies, Inc.
RESIDENT SPOTLIGHT:
Karima Norris

Pride of Ownership:
A First-Time Homebuyer’s Story

It’s funny how your neighborhood – and truly your whole world – can change when you just see it from a new perspective. For the past 14 years, Ms. Karima Norris had been living at the Perkins Homes Apartments just a short distance to her job at Johns Hopkins Hospital in Baltimore, MD. When she heard of the plans to redevelop the building, she felt disappointed to lose her tight-knit community, but another feeling bubbled up, too. She had always wanted to be a homeowner to have something for her children to inherit, so maybe this was her chance.

Working with USI case management, Karima enrolled in USI’s First-Time Homebuyer Program, supported by CCSMD, PNC Bank, and the HABC’s Office of Resident Services. The program exposed her to financial education that prepared her to begin the homebuying process. Topics included credit repair solutions, mortgages, what to look for in your home search, and what to know for the closing. Ms. Norris was on the path to homeownership, even amid uncertain times in 2020.

After a brief search, she found her dream home – a three-bedroom townhome with a finished basement just a short distance to the hospital and a quick bus ride to school for her daughter. Ms. Norris applied for and secured a “Live Where You Work” grant from Johns Hopkins to help with the down payment. She closed in September 2020 and couldn’t be happier.

“I am so proud of myself for going through the whole process and buying a home,” said Ms. Norris.

Only blocks away from her former home in Perkins, Ms. Norris uses the exact same bus stop as before to get to work. Yet, the neighborhood somehow feels a world away to Ms. Norris.

“I love everything about my house – I love the porch, I love the rooms. It’s such a nice, bright neighborhood with friendly neighbors who look out for each other and make you feel welcome.”

Her happiness is brimming, her sense of pride abundant.

“I hope there will be more programs like this for people to work toward their dreams.”

USI First-Time Homebuyer Cohort

22 individuals

18% of participants purchased homes*

80% showed significant credit-score increases

*other residents were moving through the closing process at publication.

“I AM SO PROUD OF MYSELF FOR GOING THROUGH THE WHOLE PROCESS AND BUYING A HOME.”

– Resident Karima Norris
There are times when life really tests you. For Janice Hoskins, that time came after she lost everything in a house fire, including her beloved daughter. Life took a sharp turn for the worst, she was catapulted into depression as she moved into Beecher Terrace. As she was going through her darkest days, she began to see the light when she was asked to become a resident leader at Beecher Terrace. Stepping up as a leader and interacting more with her neighbors brought her out of her shell. When she was asked her to become more involved and expand her role as a leader, Janice began working with fellow residents to help them define their goals and work toward them. They began to surprise her; they began to share their life stories with her – their own trials and tribulations. They all worked together to work towards a vision for a better future together. And for some reason, that is what it took. “It made me live again. It made me care about people – not just myself,” said Janice. “I could see community.”

She was motivated. Not only was she focusing on her own recovery, she was helping others. Janice began work to get preschool at the site to support early learning. She helped families fill out early development questionnaires to identify developmental and learning disabilities. She counseled friends, she connected neighbors, she encouraged them to connect with USI case managers and seek health services or food supports.

USI believes that the role of the resident leader is so crucial to the success and collaboration of the community. It puts people at the center of results, gives them a voice, and empowers them to create change based on the unique needs and desires of the community as a whole.

“IT MADE ME LIVE AGAIN. IT MADE ME CARE ABOUT PEOPLE—NOT JUST MYSELF. I COULD SEE COMMUNITY.”
– Resident Janice Hoskins

USI partners with Play Cousins, an organization that helps residents with health and education support to identify developmental delays among children. Their parent cafes provide a culturally competent approach to addressing trauma and provides crucial connections for former Beecher Terrace residents.

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RESPONDING TO NEEDS AMID A GLOBAL PANDEMIC

Many individuals lost their jobs or experienced higher levels of stress as front-line workers. So many had a hard time meeting basic needs, like paying bills and putting food on the table. We saw higher instances of depression, physical health issues and mental health concerns. Schools went online and children struggled to engage with their education. People strained to stay connected to their communities and supportive services while also keeping their distance. Everyone was trying to stay healthy and avoid infection. Fortunately, because of our results-driven services, we had the data in place to quickly activate to meet the increased needs of communities.

In addition, there was a great need to educate about infection rates and provide resources, navigate yet another stream of unjust deaths at the hands of law enforcement, get out the vote in a presidential election year, and encourage participation with the 2020 Census.

All of this on top of years of disinvestment in systems and communities that support some of the most vulnerable in our country. These trials are not novel in the communities we serve. In fact, our work didn’t necessarily change – it just became more important.

One of the most concerning moments for us was when we realized our residents normalize trauma. This pandemic is nothing new because the communities we serve have been living in a pandemic for generations – whether that pandemic is related to lack of educational opportunities, limited access to quality healthcare, or economic mobility disparities.

“We THINK WHAT THE PANDEMIC HAS DEMONSTRATED IS THAT RACISM IS EVEN MORE PREVALENT NOW THAN EVER. THIS HAS ACTUALLY DEEPENED THE DIVIDE BETWEEN VARIOUS SUBGROUPS IN THIS COUNTRY AND I BELIEVE OUR WORK IS NEEDED NOW MORE THAN EVER.”

Donovan Duncan, USI Executive Vice President

We do have an opportunity for 2021 and beyond.

From a policy perspective, we have seen a shift on how we develop and design equitable policies that impact families. At USI, we strive to learn from this period of time to support policies that will help families be able to meet their basic needs.

USI is working in communities of color in disinvested areas across this country. It has become more evident that if we do not collectively figure out ways to operationalize agendas and liberate those subgroups, we will continue to fight just to stabilize households.

We have to reduce the wealth gaps in this country and create opportunities for all people to thrive.

We also hope to continue the dialogue around what an essential worker is and how can we provide fair wages for front-line staff on whom our society so heavily relies. We want to explore what it truly looks like to create equitable agendas for everyone in this country to thrive.
“AS A PROUD ORGANIZATION OF COLOR, PARTNERING WITH COMMUNITIES OF COLOR, WE BOLDLY FIGHT AGAINST THE VOICES, SYSTEMS, AND EVENTS THAT FURTHER DIVIDE OUR COUNTRY. THE CHILDREN AND FAMILIES ACROSS THIS COUNTRY ARE HUNGRY, HANGING ON TO HOPE, WHILE TRYING TO BATTLE COVID-19, AND THE LONG-LASTING EFFECTS OF RACIAL INJUSTICE.”

Esther Shin, USI President & CEO

Thank You!

USI is so grateful for the support and collective resources provided by our network of partners and funders across the country. It is truly inspiring to look back on the collective work of organizations that truly came together in a crisis to support people in need.

They showed that support in various ways, big and small:

- Funders were flexible with how USI was able to use and distribute resources
- New partnerships were formed, especially around food insecurity
- Various partners helped residents meet basic needs like helping with utilities
- Breweries began making hand sanitizer, companies donated PPE
- City partners addressed the digital divide to ensure that children had the space and the technology to stay engaged with their schools

725+

Partners helped USI support people in need in 2020.

(See Partner List on Pages 16-19)
As the globe reeled from the total disruption of the COVID-19 pandemic and racial injustice in 2020, historically disinvested communities felt the blow even harder... again.
Despite the circumstances of 2020, the resilient families who’ve partnered with USI across the country, have found stability through these trying times.

**EDUCATION**

- **CHILDREN IN SCHOOL**
  - 3,417
  - 2019 Enrollment: 2,261

- **YOUTH ENGAGED IN ENRICHMENT**
  - 50%

- **ENROLLED IN EARLY CHILDHOOD DEVELOPMENT SERVICES**
  - 48%

**HEALTH & WELLNESS**

- **TYPE OF HEALTH INSURANCE**
  - Medicaid/Medicare: 68%

- **ADULTS WITH CHRONIC DISEASE DIAGNOSIS**
  - 47.6%

- **SELF-REPORTED STRESS LEVEL**
  - 34%
    - Population reported stress level 3 or higher on a scale of 1-5

**ETHNICITY**

- African American: 13,368 (82%)
- Caucasian: 858 (5.3%)
- Asian: 54 (.3%)
- American Indian: 119 (.07%)
- Hawaiian/Pacific Islander: 62 (.4%)
- Other: 983 (6%)
- More than one Race: 846 (5.2%)

**PARTICIPANTS**

- 2019 Enrollment: 2,261
- Individuals: 16,618
- Families: 6,254

**CASE MANAGEMENT**

- COVID-19 Connections: 3,417
- Represents number of adults and children who received COVID-19 specific services.

- Represents the number of COVID-19 related services provided to families across the nation.

**2019-2020**

- Average household income: $22,456
- Average earned household income: $29,904

- Despite the circumstances of 2020, the resilient families who’ve partnered with USI across the country, have found stability through these trying times.
For one hundred years, Winston-Salem was synonymous with tobacco. The local economy and its jobs were largely driven by the industry and the North East Winston-Salem – or “Newside” – community was located right in the middle of the production. However, as tobacco processing plants began drying up or moving away, the people who lived and worked in their shadow were left behind and many were left jobless. In the 1950s, the construction of an interstate literally divided and further stressed the already distressed neighborhood. On one side, an arts and innovation transformation occurred through the years, but the other side continued to be marooned amid defunct warehouses, poverty and deteriorating housing - including the Cleveland Avenue Homes, a 199-unit public housing site.

Now, thanks to a $30 million Choice Neighborhood Implementation Grant, the Housing Authority of the City of Winston-Salem, the City, Urban Strategies, Inc. and other partners will usher in much-needed revitalization and seek to connect the divided community. Beginning with case management services, Urban Strategies, Inc. (USI) will provide supports and resources to help the primarily African American residents of Cleveland Homes to explore employment options, educational opportunities, and access to high-quality, culturally competent medical providers.

USI will continue to work with partners to provide results-driven support to help all families to thrive. USI seeks to ensure that residents will obtain housing stability, economic mobility, education, and health and wellness in hopes of transforming people alongside the buildings that occupy Newside.

TRANSFORMATION BEGINS IN NORTH CAROLINA AND TEXAS
FORT WORTH

The historic Stop Six neighborhood of Fort Worth, Texas is aptly named as it was once the sixth stop on the streetcar system that connected Dallas and Fort Worth. At its inception, Stop Six was well known as a thriving working-class neighborhood filled with prominent African American founders and citizens. Today, it has a crime rate four times that of the City and has experienced years of abandonment.

As part of a $35 million Choice Neighborhoods Implementation Grant from the U.S. Department of Housing and Urban Development, Urban Strategies, Inc. and its partners will work to revitalize the community and its people. Namely, assisting the residents of Cavile Place, a 300-unit distressed public housing development as the building undergoes renovation.

USI helps residents create and attain goals that promote economic mobility through education and employment and address health and wellness through access to high-quality, culturally competent health care services. Together, with its partners, USI ensures that every individual is stable and thriving.

“WE HAVE A FANTASTIC LOCAL TEAM AND COMMITTED GROUP OF PARTNERS WHO HAVE DONE A PHENOMENAL JOB CONNECTING WITH AND SUPPORTING THE RESIDENTS AS WE’VE LAUNCHED OUR WORK IN FORT WORTH.”

—Alecia Leonard, USI Regional Vice President
THE USI CDFI

A CDFI is a private financial institution that is 100% dedicated to delivering responsible, affordable lending to help low-income, low-wealth, and other disadvantaged people.

FOUR SECTORS OF THE CDFI INDUSTRY:

Community Development Bank (CDB)

Provide capital to rebuild economically distressed communities and serve residents of these communities. CDBs are certified by the Community Development Financial Institutions Fund, a department with the U.S. Department of Treasury.

Community Development Credit Unions (CDCU)

A credit union with a mission of serving low-and moderate income people and communities.

Community Development Loan Funds (CDLF)

USI in embarking on a fundraising goal of 50 million dollars to address economic mobility by providing financing and development services in low-income communities to Black, Brown, and Indigenous individuals, businesses and organizations.

Community Development Venture Capital Funds

Provide equity and debt-with equity-features for small and medium sized businesses in distressed communities.

“FOR MORE THAN 40 YEARS, USI HAS DONE EXCEPTIONAL WORK IN CITIES ACROSS THE COUNTRY. THE CREATION OF THE CDFI WILL PROVIDE AN OPPORTUNITY FOR OUR FAMILIES TO ENHANCE THEIR ECONOMIC POWER AND BECOME IMPORTANT EXAMPLES FOR FUTURE GENERATIONS”

—Richard Baron, Chairman, USI Board of Directors
WHY THIS MARKET?

USI looks to serve this viable untapped business market, which includes many minority contractors who are unable to propel their businesses due to the inability to fund operation costs of larger projects. The target clients we intend to work with currently receive technical assistance from USI and have identified their need for financial support for current or potential start-up businesses. USI saw this as an opportunity to intentionally move the needle for customers taking control of their pathways toward a stable and thriving life.

WHAT DOES THIS MEAN?

It means USI has agreed to deploy 60% of all funding received to Black, Brown, and Indigenous individuals in across the United States. Not only must 60% of the dollar amount be deployed, but loan units as well.

For example, if USI deploys 100 loans valued at $100,000, 60 of the loans with a combined dollar amount of $60,000 or more must be funded to Black, Brown, and Indigenous individuals across the United States.

USI can deploy the other 40% in any manner that is aligned with the CDFI’s mission. For example, USI may deploy funds to other Target Markets where we have business or other populations that are not Black, Brown, or Indigenous individuals.

USI intends to focus on three subsectors for lending:

MBE | WBE | Small Businesses
“Even if we can’t directly have an impact on every child in the country, we can influence leaders in other cities and organizations to practice in a more equitable, people-centered and collaborative way.”

Erika N. Wilson, Manager of Marketing & Communications
A CNI Community of Practice

USI seeks to support neighborhood revitalization by nurturing families and individuals and help them attain stable housing, economic mobility, and connections to health networks within the communities we serve.

But that isn’t enough.

Our mission states that we do this work to ensure that all children and families are stable and thriving.

To extend our support to other communities, we began offering a chance for fellow Choice Neighborhood Program grantees from across the country a chance to connect and honestly share information – no matter if USI is currently partnering to support that community directly.

“Even if we can’t directly have an impact on every child in the country, we can influence leaders in other cities and organizations to practice in a more equitable, people-centered, and collaborative way,” said Erika N. Wilson, Manager of Marketing & Communications for USI. “With Communities of Choice, we have more opportunities for alignment and more space to learn together.”

The U.S. Department of Housing and Urban Development’s Choice Neighborhoods program is a comprehensive approach to neighborhood transformation – one that addresses place and people. Designated local leaders, developers, funders, and organizations partner to revitalize these distressed public housing buildings or HUD-assisted housing and the residents who live within.

In 2019, USI hosted the Choice Means Choice Conference, a national forum to connect all of the stakeholders that are committed to positive transformation. More than 300 thought leaders from all over the U.S. received high-level education, were exposed to new ideas and innovations, and experienced meaningful engagement to lift our collective voice in the spirit of community development.

In 2020, we took this a step further.

In addition to connecting people and ideas, we have created active opportunities to develop leaders. From mentoring and hands-on support, the Communities of CHOICE has created a space to make coordinated, wide-sweeping system changes in the interest of disenfranchised people and communities. Plus, something that has always been central to USI’s work is to encourage more resident involvement. This is something that we are committed to in theory and in practice and we are thrilled to engage more and more residents in these forums each year to have their voices represented.

We understand that most professional work has the risk of being mired in the day-to-day. This community of practice has provided a chance for practitioners to advocate for change in deeper, meaningful ways.

In 2021, we expect to expand the Communities of CHOICE to include opportunities such as Technical Assistance, Peer Learning Exchanges, Evidence to Action Labs, Issue/Role Cohort/Affinity Groups, Building Influence and Movement, and the Mixed-Income Innovation and Action Network. Among these items, we will continue to host virtual meetups with the potential of another in-person conference in 2022.
Our Result: All families are stable and thriving.

Our work to strengthen communities could not be possible without the support of our many partners across the country. Together, we seek to empower residents in distressed urban core neighborhoods to ensure that families will be stable and thriving.

**HOUSING STABILITY**

- ETSS
- Eviction Prevention
- Family Service Center of Galveston
- Flance Early Learning Center
- FLIPANY
- Florida Power & Light Customer Advocacy Department
- Franklin County Department of Job and Family Services
- Galveston County Community Action Council
- Galveston Diaper Bank
- Gateway Region YMCA
- Glory Temple Food Bank
- Grace Hill Settlement House
- Greater New Orleans Foundation
- Grizzlies Foundation
- Gwen Cherry Park/NFL YET Center
- Habitat for Humanity
- HandsOn New Orleans
- Heat Up St. Louis
- Heathy School Collaborative
- Hennepin County Navigation Services
- Heritage Park Neighborhood Association
- Homeless Person Representation Project
- Homeport
- Hosco Farm
- Housing Authority of Baltimore City - Office of Resident Services
- Housing Authority of the City of Tulsa
- IFF
- Indigo Ag
- Jericho Road Episcopal Housing
- Johanna Guisti
- Justine Petersen
- Justine Petersen
- Kresge Foundation
- La Familia Counseling Center
- Lantern Light
- Las Monjas – Ramonita Soto Legal Aid Society of Columbus
- Light of Life Resuce Mission
- Love in Action, Inc.
- Low Income Home Energy Assistance Program
- Macadonia Face
- Mayor’s Office of Neighborhood Engagement
- McCormack Baron Management
- Meadowview Family Resource Center
- Memphis Housing Authority
- Methodist Healthcare
- Metropolitan Inter-Faith Association (MIFA)
- Metropolitan Police Department – City of St. Louis
- Miams Foundation
- Missouri Department of Conservation
- Missouri Foundation For Health
- Motion of Kids
- Mount Zion UMC
- Mutual Assistance Network
- My Redeemer Baptist Church
- My Redeemer Missionary Baptist Church
- National Charity League
- Nilda Marchán
- North Sacramento Family Resource Center
- OC Mask Masters
- Office of Ohio Consumer’s Counsel
- Office of Resilience and Community Services
- PACT
- Power Coalition
- Pro Youth & Families
- Prosperity Connection
- Resident Resource Network
- RISE Foundation
- Russell: Place of Promise
- Sacramento Employment and Training Agency
- Sacramento Food Bank & Family Services
- Sacramento Housing and Redevelopment Agency
- Sacramento Justice League
- Sacramento Promise Zone
- Sacramento Public Library
- Safe Streets East
- Salvation Army
- San Annon Spurs Foundation
- Second Harvest
- Simmons Bank
- St. Jude Community Center
- St. Kata Services Learning Program
- St. Louis County Adopt a Family
- St. Louis University
- St. Vincent De Paul
- St. Vincent House
- Stamford Settlement Neighborhood Center
- Tennessse Department of Human Services
- Tulsa Area United Way
- Tulsa County Sheriff’s Department
- U.S. Department of Housing and Urban Development
- United 4 Children
- United Way – Dual Generations Initiative
- United Way California Capital Region
- United Way of Greater St. Louis
- University of Minnesota School of Social Work
- Urban Discovery Ministries
- Urban League
- Urban League of Metropolitan St. Louis, Inc.
- VIA Metropolitan Transit
- Voice of the Experienced
- Walk N Faith, INC
- Women’s Foundation for a Greater Memphis
- YMCA
- Young Men’s Service League
- Young & Family Center
- YWCA

**EDUCATION**

- 4C’s
- A Step Ahead Foundation
- AARP Experience Corporation
- AB Christian Learning Center
- Abell Foundation
- Action for Children
- Agenda For Children
- America’s Promise
- Annie E. Casey Foundation
- Ashé Cultural Arts Center
- Attendance Works
- Baltimore City Parks and Recreation
- Baltimore Curriculum Project
- Baltimore National Aquarium
- Baltimore Youth Alliance
- Bellarmine University
- Best Buy Teen Tech Center
- Better Family Life: Grace Hill Settlement House
- BIBLIOTECH – Kids
- Big Brothers Big Sisters
- Big Brothers Big Sisters at the YMCA
- Black Parallel School Board
- Boys and Girls Club
- Boys and Girls Club of Greater Tarrant County
- Boys and Girls Club of Southeastern Virginia
- Butterfly Effect Girls Mentoring Program
- Cafe College
- Camp Fire First Texas
- CAP Tulsa
- Care First
- CareerSource South Florida
- Carmouche Performing Arts Academy
- Center for Family and Child Enrichment
- Centers for Exceptional Children
- Century Foundation – Bridges Collaborative
- Child Care Resource Center
- Child First Authority
- Childcare Associates
- Children’s Museum of Tulsa
- Children’s Developmental Services Agency
- Children’s Harbor
- CHIPS of South Hampton Roads
- Chrysler Museum
- Circles of Generations
- City of Edinboro Capital Kids
- City of Fort Worth Library
- City Springs Elementary/Middle School
- City Year
- Civic Works – Youth build
- Clayton Youth Services
- Colander-Chavis Consulting
Norfolk Works
NRHA Client Services
ODU Institute for Innovation and Entrepreneurship
Ohio Means Jobs
Operation Spark
PA CareerLink
Partners for Self Employment Pathfinders
Paul Quinn College
Per Scholas
PNC Bank
Project Jumpstart
Roots for the Home Team
Sacramento Employment & Training Agency (SETA)
Salvation Army
San Antonio Growth for the Eastside (SAGE)
San Antonio Housing Authority–Jobs Plus
Schusterman Family Foundation
Seedco
Select FCU
Self-Mastery Mentorship Program
SER Jobs
Session 1
Social Venture Partners
St. Croix Mission Outreach
Stand-by Personnel
STOP Inc.
Summit OIC
Tabitha Smith-Mooré
TARC
Tarrant County College
Texas Wesleyan University
The Foundry
The UP Center
The Winston-Salem Foundation
Tusla Community College
Tusla Community WorkAdvance
Tusla Tech
Turnaround Tuesday
United Way – Driving the Dream
United Way of Forsyth County
United Way of Southeast Louisiana
United Way of Tarrant County
UPS
Urban League
US Census Bureau
UTMB
VI Police Department
Walk N Faith, INC
WESTCARE
William H. Turner Technical Arts
Adult Education Center
Woodforest National Bank–San Antonio
Woodland Job Corps Center
Work Square
Workforce Investment Network (WIN) American Job Center
Workforce Solutions of Tarrant County
Workforce Tulsa
WS Urban League
Wyndham Hotel San Antonio Riverwalk
Year Up
Young Investors Group

HEALTH & WELLNESS

Above All Odds
Aetna (a CVS company)
Aetna Better Health of Louisiana
Affinia Health Care
African American Male Wellness Walk Initiative
ALAPAS
Appetite for Change
Baltimore City Health Department
Baltimore Community Mediation
Baltimore Healthy Start
Baltimore Medical System
Behavioral Health Systems
Baltimore
Bellevue Baptist Mobile Dental Clinic
Bmore Healthy Baby
Boy and Girls
Caree Foundation
Case Management Inc.
Catholic Charities
Center for Family and Child Enrichment
Center for Women and Families
Charm City Companions
Child Abuse Prevention Center
Children’s Hospital of King’s Daughters
Children’s Hospital of the King’s Daughters
CHRP of South Hampton Roads
Christ Community
City Food Studio
City of New Orleans Health Department
Civic Works
Cif Bar Family Foundation
COAAA
Coastal Health & Wellness
Columbus Public Health
Comité Dominicano
Community Food Bank of Eastern Oklahoma
Community Health Connection
Community Solutions
Cook Children’s
Council On Aging
Consulting & Educational Center, LLC
Crestar Health
Crime Victims Advocacy Center
Dare to Care
Daymark Recovery Services
Dayspring Community Services
Department of Human Service
DePaul Community Health Center of New Orleans
Domestic Violence Intervention Services
Early Success Coalition
Eastern Virginia Medical School
EdLogics
Elevation Counseling Services LLC
Family & Children’s Services
Family and Children’s Place
Family Systems II, Inc.
First S Sacramento
Foodbank of Southeastern Virginia and the Eastern Shore
Forsyth County Department of Public Health
Fort Worth Bike Sharing
Franklin County Public Health
Friendly Dental Van
Full Lives Cohort
Future Winners-MHR
Galveston County Health District
Galveston Own Farmer Market
Gateway Region YMCA
Gathering Place
GBMC Health System*
Global Gardens
Greater Mount Tabor Christian Center
Hampton Roads Community Health Center
Health Education Council
Health Foundation of South Florida
Health Net
Healthcare Collaborative of Greater Columbus
Healthy Start
Healthy Tarrant County Collaborative
Hennepin County Master Gardeners
Hope and Healing Center
JenCare
Jesse Trice Community Health Center
John Peter Smith Clinic (JPS)
Johns Hopkins – School of Nursing
Johns Hopkins- School of Public Health
Kaleidoscope Counseling
LIFE Senior Services
LifeCare Alliance
Little Kitchen Food Pantry
Local Matters
Louisville Health Advisory Board
Louisville Metro Health and Wellness
Love in Action
Madison Pharmacy
Maryland ABLE
Maryland Food Bank
Maryland Hunger Solutions
McCormack Baron
Management
Meals on Wheels of Tarrant County
Memphis Health Center
Memphis Health Center
Mental Health Association
Mental Health California
Methodist Healthcare
Mid-Ohio Foodbank
Minneapolis Nutrition Center
MONGO
Morgan State University
Morton Health Services
My Health My Resources
My Redeemer Missionary Baptist Church
National Church Residences
New Orleans Family Justice Center
Norfolk Community Services Board
Norfolk Department of Health
Northside Christian Health Center
One Community Health
One Safe Place
OSU Clinic
OSU Total Health and Wellness
Parent Child Center
Park Duvalle
Passport
People’s Pharmacy and Diabetic Clinic
Piazza Extra
Presbyterian Church of Hato Rey- Rosa Awilda
Prime Plus
Priority Partners
Propel Northside Community Wellness Center
Regional One – Medication Assistance Program (MAP)
Renaissance Counseling
Routes of Yoga
Sacramento Native American Health Center
Salvation Army
Second Chances Inc.
Senior Services of Southeastern Virginia
Seniors Aging Gracefully
Shelby County Government - Community Services Agency (CSA)
Sierra Health Foundation
Southeast Legal Services
St. Vincent de Paul of Baltimore–Beans & Bread
Supplemental Nutrition Assistance Program (SNAP)
Supplemental Nutrition Program for Women, Infants, and Children (WIC)
Take Control Initiative
Teens with A Purpose
Terry’s Advocacy Services
The Parenting Path
The UP Center
Thrive 18
TLC Counseling Services
Tobacco Settlement
Endowment Trust of Oklahoma
Top Box Louisiana
Tulsa Health Department

United Way of Greater St. Louis
United Way of Southampton Roads
University of Maryland – School of Medicine
University of Minnesota Extension
University of North Texas Center for Health Sciences
Urban Theory
Urban Village Family Services
Veteran Administration
Virgin Island Woman’s Coalition
Virginia Cooperative Extension
W.I.C.
Wake Forest Baptist Health
Walk N Faith
Wellspace
WIC-City of New Orleans
WIN Family Health
YMCA of Metropolitan Fort Worth
Young Gardener Program
YWCA of South Hampton Roads
Choice Neighborhood Initiative Sites
Choice Neighborhood Planning Sites
Human Capital Sites
Both Choice Neighborhood Initiative and Human Capital Sites

BALTIMORE
Perkins

COLUMBUS
Poindexter Village

CLEVELAND

EAST ST. LOUIS
Samuel Gompers

GALVESTON
Cedars at Carver Park

MEMPHIS
Foote Homes
Legends Park
University Place
Resident Services

LOUISVILLE
Beecher Terrace

PITTSBURGH
Larimer/East Liberty

SACRAMENTO
Twin Rivers

SAN ANTONIO
Wheatley Courts

SAN FRANCISCO
Alice Griffith

NEW ORLEANS
Harmony Oaks
Iberville/Treme
Marrero Commons

ST. LOUIS
Arlington Grove
Near North Side
North Sarah
Renaissance Place
Senior Sites

TULSA
Eugene Field

VIRGINIA
PEOPLE FIRST
Tidewater Gardens

PUERTO RICO
Bayshore Villas
Renaissance Square

US VIRGIN ISLANDS
Louis E Brown III

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720 Olive Street, Suite 2600, St. Louis, MO 63101
(314) 421-4200