The Alice Griffith development, located in the Eastern Bayview neighborhood, because of the Choice Neighborhood Implementation grant awarded in 2011, Alice Griffith is now in its sustainability phase. As such, Urban has helped the neighborhood move forward in a positive and measurable way that has improved the neighborhood’s livability and opportunities for all residents, new and returning. Recent results that are of particular note include:

**Advancing Families to Self-Sufficiency:** Through Urban’s coordinated case management, residents have been connected to workforce development opportunities that have created pathways to securing full-time employment. The number of Alice Griffith residents who are full-time employed has risen by 65%, from 17 residents to 28 residents.

**Promoting Preventative Healthcare Services:** To ensure that Alice Griffith residents are healthy, stable, and thriving, Urban and partners have worked to expand access to healthcare options. Between 2016 and 2017, this work led to a 10-point increase in the percentage of residents who have seen a dentist in the past 12 months, and a 5-point increase in the percentage of residents who have seen a doctor in the past 12 months.

**Increasing Participation in Youth Activities:** Urban has helped to increase the number of local youth actively engaged in enrichment programming. In 2016, only 56% of enrolled youth were participating regularly in available programming. In just one year, Urban successfully brought that number to 100%, helping to ensure that youth have strong opportunities for learning and development outside of their classrooms.

**Our Experience with Choice Neighborhoods**
Urban Strategies partners with a diversity of stakeholders in nine Choice Neighborhoods sites to create and implement comprehensive neighborhoods plans with a focus on human service needs. We owe our success with Choice Neighborhoods to our commitment to using a Results-Based Accountability framework that governs our approach to service delivery. We are using data to constantly measure and improve our programs for children and families in real time. Using our LEARN (Learning for Effective Actions to Revitalize Neighborhoods) performance measurement system, Urban continuously builds evidence on what works best for the more than 30,000 families we serve. We aim to further build upon early successes with Choice to realize our organizational vision that “All families are stable and thriving”.

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**ALICE GRIFFITH**

**SAN FRANCISCO**

**CALIFORNIA**

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**65% more residents are now FTE**

**67% of residents have seen a doctor within 12 months**

**37% of residents have seen a dentist within 12 months**

**Youth Engagement**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Youth</th>
<th>Active Participants</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>200</td>
<td>150</td>
</tr>
<tr>
<td>2017</td>
<td>300</td>
<td>250</td>
</tr>
</tbody>
</table>
Urban Strategies, Inc. is a non-partisan, national not-for-profit organization with extensive experience in the design and implementation of human capital building and community development strategies. **Urban supports more than 30,000 families, totaling 100,000 individuals, in 24 unique communities located in 12 major metropolitan areas.**

**This year, Urban celebrates our 40th anniversary** as an organization serving parents and children through a diverse portfolio of human capital transformation efforts – forty years of leading place-based strategies with residents and partners that capitalize on inherent strengths of communities to transform neighborhoods and improve the capacity of local human service systems. Some of our most impactful accomplishments include:

**Accelerating Family Economic Mobility**
Urban is dedicated to leading efforts to find families jobs, keep them employed, and increase their wages. One of the most powerful examples of the impact of this work can be seen in Memphis, where we successfully helped **increase families' wages by more than 200% in just two years.** Urban has supported 1,307 households through workforce development, health and wellness, and youth empowerment initiatives.

**Leadership on Major Federal Programs**
Urban Strategies has served a leading role in the implementation of major federally-funded initiatives in 12 major metropolitan areas. This work includes:

- Overseeing more than $40.5 million in support services funding for families impacted by Choice in nine unique communities;
- Planning and coordinating Community Support Services in 12 HOPE VI communities; and
- Assisting with the coordination and implementation of a Byrne Criminal Justice Initiative grant.

**The Strategic Alliance**
Urban Strategies has partnered with the **Center for the Study of Social Policy** and the **National Initiative on Mixed-Income Communities at Case Western Reserve University** to help improve, accelerate, and better track the progress of efforts to develop thriving and equitable mixed-income communities. The Alliance is forming a network of cities to collaborate as thought leaders to drive new policies, financing strategies, and accountability frameworks to improve the mixed-income field.